



haringey strategic partnership

Haringey's Local Strategic Partnership

**Improvement Plan
2006-2007**

**Haringey local strategic partnership core members:
Haringey Strategic Partnership**

Haringey Council
Haringey Teaching Primary Care Trust
Job Centre Plus
Learning and Skills Council (London North)
Metropolitan Police
Middlesex University
College of North East London
Metropolitan Housing Trust

The Bridge New Deal for Communities
Homes for Haringey (ALMO)
Haringey Peace Alliance
Race Equality Joint Consultative Committee
Haringey Community Empowerment Network
Haringey Association of Voluntary and Community Organisations
Haringey Members of Parliament
Haringey Member of the Greater London Authority

Haringey's Partners across the Thematic Partnerships

Barnet, Enfield and Haringey Mental Health Trust
Business Link for London
Collage Arts
College of North East London (CONEL)
Connexions North London
English Nature
Environment Agency
Greater London Enterprise (GLE)
Great Ormond Street Hospital
Haringey Association of Voluntary and Community Organisations
Haringey Community Empowerment Network
Haringey Community & Police Consultative Group
Haringey Council
Haringey Fire Service
Haringey Mobility Forum
Haringey Peace Alliance (Faith Groups)
Haringey Probation Service

Haringey Teaching Primary Care Trust
Hornsey Housing Trust
Job Centre Plus
Learning and Skills Council (North London)
London Development Agency
London Remade
Magistrates Court
Metropolitan Police Service
North London Chamber of Commerce
North Middlesex University Hospital NHS Trust
Selby Trust
Thames Water
The Bridge New Deal for Communities (NDC)
The Mall Corporation (Wood Green Shopping City)
Transport for London
Whittington Hospital NHS Trust

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1.0 Introduction

Haringey Strategic Partnership was established in March 2002 with a purpose to make the Borough a better place to live and work, by improving services. It provides a forum for agreeing the Boroughs priorities and strategic actions to benefit the whole community of Haringey. Since its establishment the Partnership has undertaken a range of activities including producing a community strategy, the boroughs neighbourhood renewal strategy and the implementation of these strategies through the performance management framework.¹

This improvement plan brings together areas for improvement arising out of a review of performance over last year (2005/06). The improvements identified cover the core delivery areas (Education, Housing, Health, Crime, Liveability and Worklessness) and Partnership Working.

The plan is structured under two separate, yet related areas: outcomes (delivery) and partnership working. Each section includes a brief description of the actions and priority interventions to improve performance over the coming year (06/07).

¹ Community Strategy and Neighbourhood Renewal Joint Action Plan 2005/06.

2.0 2006/2007 Outcomes/Delivery

2.1 Education

2.1 Education	
National Floor Targets	<p>Foundation Stage Improve children's communication, social and emotional development so that by 2008 53% of children reach a good level of development by the end of the Foundation stage and reduce inequalities between the level of development achieved by children in the 20% most disadvantaged areas and the rest of England</p> <p>Key Stage 2 Raise standards in English and Maths so that:</p> <ul style="list-style-type: none"> - by 2006 85% of 11 year olds achieve level 4 or above, with this level of performance sustained to 2008; and - by 2008, the proportion of schools in which fewer than 65% of pupils achieve level 4 or above is reduced by 40% <p>Key Stage 3 Raise standards in English, Maths, ICT and Science in secondary education so that:</p> <ul style="list-style-type: none"> - by 2007, 85% of 14 year olds achieve level 5 or above in English, Maths and ICT (80% in Science) nationally, with this level performance sustained to 2008; - by 2008, in all schools at least 50% of pupils achieve level 5 or above in each of English, Maths and Science <p>GCSEs By 2008, 60% of those aged 16 to achieve the equivalent of 5 GCSEs at grades A* to C; and in all schools at least 20% of all pupils to achieve this standard by 2004, rising to 25% by 2006 and 30% by 2008</p> <p>Teenage Pregnancy (included in Health section) Under 18 conception rate Reducing the under 18 conception rate by 50% by 2010, as part of a broader strategy to improve sexual health.</p>

2.1 Education			
Actions 06/07			
Description	Key Milestones	Delivery bodies/partnerships	Lead Officer/partner
Vulnerable Children and young people			
Improve outcomes for vulnerable children and young people through implementing strategies that will ensure earlier intervention.	<ul style="list-style-type: none"> Establish three geographical Children's Networks by 2007 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Establish 18 Children's Centres by April 2008 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Implement a Family Support Strategy by 2007 	Children and Young People's Strategic Partnership	Haringey Council
Improve life chances for looked after children and care leavers.	<ul style="list-style-type: none"> Improve annual health checks and health planning for vulnerable children and young people, including the provision of sexual health advice, to reach 90% of them by 2007 and 95% of them by 2009 	Children and Young People's Strategic Partnership	Haringey Teaching Primary Care Trust
	<ul style="list-style-type: none"> Reduce the number of looked after children and young people living more than twenty miles from Haringey to 20% by 2007 and to 15% by 2009 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Reduce the number of conceptions under 18 for looked after young people and care leavers by 10% in 2007 by targeted work with both the young people and their foster carers. See priority 7 in Be Healthy. 	Children and Young People's Strategic Partnership/Teenage Pregnancy Partnership	Haringey Council
Improve outcomes for children and young people with disabilities.	<ul style="list-style-type: none"> Integrate all services to children and young people with disabilities and their families by 2008 	Children and Young People's Strategic Partnership	Haringey Council

2.1 Education			
	<ul style="list-style-type: none"> Establish additional and targeted provision in mainstream schools for children and young people with Autistic Spectrum Disorder, Asperger's Syndrome and sensory impairments 	Children and Young People's Strategic Partnership	Haringey Council
Be Healthy			
Reduce the number of still births and babies who die before their first birthday.	<ul style="list-style-type: none"> Reduce the number of women who book late early for antenatal care; increase the number who start breast feeding from 64% in 2003/04 to 79% in 2006/07 and to 81% in 2007/08; reduce the number smoking in pregnancy from 11% in 2003/04 to 5% in 2007/08. 	Children and Young People's Strategic Partnership	Haringey Teaching Primary Care Trust
	<ul style="list-style-type: none"> Improve support to families through the implementation of a wide-ranging Family Support Strategy 	Children and Young People's Strategic Partnership	Haringey Council
Promote healthier lifestyles to children, young people and parents.	<ul style="list-style-type: none"> Reduce the number of children and young people with obesity by implementing the obesity strategy and by developing sport, leisure and recreational opportunities. See priority 13 in Enjoy and Achieve 	Children and Young People's Strategic Partnership	Haringey Council/Haringey Teaching Primary Care Trust
	<ul style="list-style-type: none"> Ensure that all schools take part in the National Healthy School Programme and that half achieve the Healthy Schools accreditation level 3 by December 2007, with the remainder by 2009 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Reduce the number of children and young people who live in temporary and unsuitable accommodation with all provision rated at level 	Children and Young People's Strategic Partnership	Haringey Council

2.1 Education			
	C by 2007 and 50% rated level B or above by 2009		
Prevent young people from developing mental health problems by strengthening their emotional wellbeing and self-esteem and improve services to those who have mental health needs.	<ul style="list-style-type: none"> Reduce the number of children and young people being referred for emotional and behavioural difficulties and the number educated outside the school system by supporting schools to develop more effective school-based programmes that support emotional literacy and by strengthening the work of the integrated services to children and families 	Children and Young People's Strategic Partnership	Haringey Council/Haringey Teaching Primary Care Trust
	<ul style="list-style-type: none"> Improve the quality and timeliness of services for children and young people with mental health needs by delivering better focused treatment and by reducing year on year the number who require in-patient treatment, and work with young people to achieve a Kitemark for local mental health services. 	Children and Young People's Strategic Partnership	Haringey Teaching Primary Care Trust
	<ul style="list-style-type: none"> Improve access to the Child and Adolescent Mental Health Services (CAMHS) through a single point of contact, and especially for children with learning difficulties 	Children and Young People's Strategic Partnership	Haringey Teaching Primary Care Trust
Work with young people to reduce teenage conception rates in Haringey as part of a broader aim to improve sexual health.	<ul style="list-style-type: none"> Reduce under-18 conception rates to 40 per 1,000 by 2007, 34 per 1,000 by 2009 and to 30 per 1,000 by 2010, and achieve a downward trend in under-16 rates, by improving access to sexual health and family planning services for young people. See 	Children and Young People's Strategic Partnership	Haringey Council/Haringey Teaching Primary Care Trust

2.1 Education			
	priority 2 in Vulnerable Children & Young People.		
	<ul style="list-style-type: none"> Improve the advice to children and young people on sex and relationships available in schools, community and youth settings through multi-agency programmes 	Children and Young People's Strategic Partnership	Haringey Council/Haringey Teaching Primary Care Trust
	<ul style="list-style-type: none"> Provide targeted work through the Teenage Pregnancy Strategy and the Sexual Health Strategy, including one-to-one sessions for younger people at risk to improve their engagement with services, delay sexual activity and promote healthier choices. 	Children and Young People's Strategic Partnership	Haringey Council/Haringey Teaching Primary Care Trust
Enjoy and achieve			
Improve the quality of early years education.	<ul style="list-style-type: none"> Ensure that by 2007 the quality of provision in the Foundation Stage is judged by Ofsted to be 100% satisfactory with at least 85% and by 2009 90% good or better. 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Provide high quality integrated provision for the care and development of young children through Children's Centres (ten centres by April 2006 and a further eight by 2008). Together they will provide more than 700 new childcare places, family and child health services, family support and training opportunities together with childcare places to enable teenage parents to engage in education. 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Provide a wide range of Family Learning opportunities to parents and their children at pre-Foundation and Foundation Stage to boost 	Children and Young People's Strategic Partnership	Haringey Council

2.1 Education			
	early years attainment levels, particularly for those who are vulnerable.		
Enable children and young people to enjoy wider opportunities through a broad curriculum and out-of-school learning activities.	<ul style="list-style-type: none"> Support schools (at least 30 primary and 4 secondary by 2008) to provide a range of extended services, including play services, for children, young people and families in each Children's Network in line with local needs 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Support and promote the partnership between mainstream, supplementary and community language schools to ensure that children and young people from Black and Minority Ethnic communities can be better supported to reach their full potential. 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Ensure that 75-80% of 5-16 year olds in Haringey engage in a minimum of two hours of high quality PE and school sport every week and that as many children as possible benefit from high quality play opportunities as a result of our Play Strategy 	Children and Young People's Strategic Partnership	Haringey Council
Improve attendance and raise standards of achievement for all children and young people reflected across all sections of our community.	<ul style="list-style-type: none"> Reduce the percentage of pupils absent from primary schools from 6.4% (1.2% unauthorised, 5.2% authorised) (January 2006) to 5.8% (1.0% unauthorised, 4.8% authorised) by January 2007 and to 5.4% (0.9% unauthorised, 4.5% authorised) by Jan 2009 and target schools where attendance is not improving consistently. 	Children and Young People's Strategic Partnership	Haringey Council
	<ul style="list-style-type: none"> Reduce the percentage of pupils absent from secondary schools from 8.63% (1.9% unauthorised, 6.73% authorised) (January 2006) to 8.4% (1.7% unauthorised, 6.7% authorised) in 2007 and to 8.2% (1.6% 	Children and Young People's Strategic Partnership	Haringey Council

2.1 Education			
	unauthorised, 6.6% authorised) by Jan 2009 and target schools where attendance is not improving consistently.		
	Post 16 Students <ul style="list-style-type: none"> • Increase the average A Level point score per student to 210 points by 2006 and to 230 points by 2008 (current baseline 188.8). • Increase the average point score per exam entry to 75 points by 2006 and to 80 points by 2008 (current baseline 72.3). 	Children and Young People's Strategic Partnership	Haringey Council
	Children and young people from minority ethnic communities <ul style="list-style-type: none"> • Reduce further year on year the current attainment gap between students from African, Caribbean, Turkish and Kurdish communities with White UK students by at least another 2% for each group. 	Children and Young People's Strategic Partnership	Haringey Council
	Looked After Children <ul style="list-style-type: none"> • By 2007 100% of looked after children have Personal Education Plans (2006 baseline 92%) which set out what support they need to receive in school and which will be reviewed regularly. • In 2006 14% of looked after young people who have been in care for 12+ months will achieve 5+A*-C GCSEs at the end of Year 11 (age 16) (2005 results 12%), 45% will achieve 5+A*-G GCSEs (2005 results 41%) and 60% will achieve 1+A*-G GCSE (2005 results 57%). 	Children and Young People's Strategic Partnership	Haringey Council
	High Attainers <ul style="list-style-type: none"> • Increase the percentage of 11 year olds attaining Level 5 in English to 26% in 2006 and 	Children and Young People's Strategic	Haringey Council

2.1 Education			
	<p>to 28% in 2007 (2005 result 25%) and in Maths to 26% in 2007 and to 28% in 2009 (2005 result 25%).</p> <ul style="list-style-type: none"> • Increase the percentage of pupils attaining 4 or more A*/A grades at GCSE to 12% in 2006 and to 14% in 2007 (2005 result 11%). 	Partnership	
	<p>Low Attainers</p> <ul style="list-style-type: none"> • Reduce the percentage of 11 year olds in 2006 attaining Level 2 or below in English to 9% (2005 result 9.9%), and the percentage attaining Level 2 or below in Maths to 9.2% (2005 result 10.1%). • Ensure that by 2006 96% of young people leave school with at least one formal qualification, and by 2007 at least 99% do so (2005 result 95%). 	Children and Young People's Strategic Partnership	Haringey Council
	<p>Children and Young People with Special Educational Needs (SEN)</p> <ul style="list-style-type: none"> • Ensure that children and young people with SEN access a wide range of educational opportunities and specialisms and take part in inclusive learning experiences. • Ensure that children and young people with SEN achieve the highest standards and that their progress is positively measured and reported through appropriate tools such as P Scales. • Ensure that the provision specified in statements remains under review to ensure that the needs 	Children and Young People's Strategic Partnership	Haringey Council

2.1 Education			
	of children and young people are met.		
	<p>Pregnant school girls and school-age parents</p> <ul style="list-style-type: none"> • Ensure that every pregnant schoolgirl and school-age parent has an education development and support plan by September 2006. • Ensure that 90% of all pregnant schoolgirls and school-age parents have an offer through Connexions under the September guarantee by September 2007 (baseline 45%). 	Children and Young People's Strategic Partnership	Haringey Council
	<p>Children and young people who move home or schools frequently</p> <ul style="list-style-type: none"> • Improve outcomes for this group of children and young people by working closely with the 10 primary schools with the most mobile pupils (defined using Ofsted data) to reduce the impact of their mobility. • Achieve by the end of the academic year 2006/7 a 10% reduction in mobility in each of the targeted schools (compared with 2004/5) and the end of the academic year 2007/8 a 20% reduction. 	Children and Young People's Strategic Partnership	Haringey Council

2.2 Housing

2.2 Housing	
National Floor Target	By 2010, bring all social housing onto decent condition with most of this improvement taking place in deprived areas, and vulnerable households in the private sector, including families with children, increase the proportion who live in homes that are in a decent condition.
Local Target	<p>Average SAP rating of local authority owned dwelling LPSA Target: 64 in 2006 Performance in 04/05: 58</p> <p>Average re-let time (days) for local authority dwellings LPSA Target: 25 in 2006 Performance in 04/05: 29.6</p> <p>Percentage of permanent social lettings which are Choice Based Lettings LPSA Target: 80% in 2006 Performance in 04/05: 69%</p> <p>Tenancies re-housed under the Moving out of London Scheme LPSA Target: 50 in 05/06 Performance in 04/05: 23</p> <p>The number of under-occupied tenancies re-housed LPSA Target: 95 in 05/06 Performance in 04/05: 45</p> <p>Number of people placed in long term extra care sheltered housing places, excluding step down provision. LPSA Target: 45 in 05/06 Performance in 04/05: 60</p>

2.2 Housing			
Actions 06/07			
Description	Key Milestones	Delivery bodies/partnerships	Lead Officer/partner
Commission private sector stock condition survey in 2006/07 to assist in targeting private sector improvement works.	<ul style="list-style-type: none"> • Lead discussions in the sub-region on joint commissioning • Scope survey and procurement process • Commission survey 	Sub-regional partnership	Housing Partnership Manager
Use BRE modelling, private sector stock condition survey and thermal imaging to target energy efficiency work where most required, to most vulnerable households. Focus available NRF, external and sub-regional funding to compliment existing schemes. As energy efficiency is an area that most private sector homes fail decent homes standard, this should lead to significant improvements in non-decency and fuel poverty levels.	<ul style="list-style-type: none"> • Re-sign Here to HELP contract • Commission thermal imaging • Hold events and road shows to publicise energy efficiency work • Reduce private sector non-decency levels • Reduce fuel poverty in 100 households 	Eaga, British Gas, Haringey Council, Homes for Haringey	Housing Partnership Manager
Implement RSL preferred partnering arrangements to reduce the number of developing RSLs in the borough and to improve their engagement in regeneration of communities.	<ul style="list-style-type: none"> • Questionnaire finalised May 06 • Selection of partners July 06 • Scheme in place and "preferred partners" finalised October 06 	Haringey Council	Housing Supply Manager
Housing "Network" to be established- a wide ranging network of stakeholders meeting	<ul style="list-style-type: none"> • Hold housing conference September 06 • Scope terms of reference with partners • First meeting in March 07 	Haringey Council	Housing Partnership Manager

2.2 Housing			
half yearly and kept engaged through email etc to act as a consultative forum, implementing a system of "active" members depending on interest in particular issues.			
Pilot of joint working in Tottenham Hale ward between some 20 RSLs operating in the ward to trial joint procurement/lead agency working/service standard improvements between RSLs and Homes for Haringey targeted at environmental and antisocial behaviour services.	<ul style="list-style-type: none"> • Mapping of tenure • Hold joint estate inspections • Joint tenant consultation • Agree joint services • Develop improvement plan • Assess pilot 	Housing Association Forum	Director of Hornsey Housing Trust
Implement Prevention and Options service as integrated response to homelessness	<ul style="list-style-type: none"> • Go live with pilot scheme • Refurbish Customer Services Centre • Implement new policies and procedures • Evaluate pilot and roll out new service 	Housing Council	Head of Housing Needs
Join and implement Home Connections sub-regional choice based lettings scheme	<ul style="list-style-type: none"> • Implement new system August 06 • Marketing plan roll-out August 06 • Testing of new system September 06 • Go live October 06 	Sub-regional partnership	Head of Housing Needs
Develop and implement high quality monitoring and partnership working arrangements between Haringey and Homes for Haringey	<ul style="list-style-type: none"> • Establish monitoring arrangements • Ensure appropriate HfH representation on liaison forums • Agree joint working arrangements and key objectives 	Haringey Council/Homes for Haringey	Head of Housing Strategy and Performance

2.2 Housing			
<p>Develop and maintain a comprehensive evidence based understanding of the housing market in Haringey and surrounding areas and housing supply/demand issues.</p>	<ul style="list-style-type: none"> • Develop ward based profile of Haringey housing need based on housing needs survey • Integrate supply demand model and in-house data • Compile and integrate housing needs data collected by housing association partners 	<p>Haringey Council</p>	<p>Head of Housing Strategy and Performance</p>

2.3 Health

2.3 Health			
National Floor Targets		<p>Reduce health inequalities by 10% by 2010 as measured by infant mortality and life expectancy at birth. Starting with Local Authorities, by 2010 to reduce by at least 10% the gap between the fifth of areas with the worst health and deprivation indicators and the population as a whole. (By 2010, increase average life expectancy at birth in England to 78.6 years for men and 82.5 years for women)</p> <p>Substantially reduce mortality rates by 2010:</p> <ul style="list-style-type: none"> • from heart disease and stroke related diseases by at least 40% in people under 75, with a 40% reduction in the inequalities gap between the fifth of areas with the worst health and deprivation indicators and the population as a whole; • from cancer by at least 20% in people under 75 with a reduction in the inequalities gap of at least 6% between the fifth of areas with the worst health and deprivation indicators and the population as a whole; • from suicide and undetermined injury by at least 20% • by reducing adult smoking rates to 21% or less with a reduction in prevalence among routine and manual groups to 26% or less • by reducing the gap in infant mortality by at least 10% between “routine and manual groups” and the population as a whole <p>Reduce the under 18 conception rate by 50% by 2010, as part of a broader strategy to improve sexual health.</p>	
Actions 06/07			
Description	Key Milestones	Delivery bodies/Partnerships	Lead Officer/partner
Promote healthy living and reduce health inequalities in Haringey (including encouraging people to use leisure services and take up learning and recreational	<ul style="list-style-type: none"> • Production of Life Expectancy Plan (taking account of Healthier Haringey Conference outcomes and Choosing Health/Self Assessment. • Review the Health Impact Assessment strategy • Expand the use of Equity Audits 	Well-being Partnership Board Healthier Communities Executive	Haringey Council Haringey Teaching Primary Care Trust

2.3 Health			
opportunities)			
Increase physical activity	<ul style="list-style-type: none"> Establish baseline figures for community participation in sport/leisure/health related activities Review evidence base for exercise referral schemes Develop partnerships between Haringey Council, Haringey Teaching Primary Care Trust, and Health for Haringey supporting the development of the healthy living centre programme, targeting disadvantaged groups Run the Fit for Life 8 week programme focussing on diet and exercise 	<p>Sport and Physical Activity Board</p> <p>Sport and Physical Activity Board Sport and Physical Activity Board</p> <p>Healthier Communities Executive</p>	<p>Haringey Council</p> <p>Haringey Teaching Primary Care Trust Haringey Teaching Primary Care Trust</p> <p>Haringey Council</p>
Improve access to healthy food and nutrition	<ul style="list-style-type: none"> Further develop and implement the community nutrition programme to disseminate healthy eating messages including cook and eat sessions targeting disadvantaged groups Develop an Obesity Strategy Establish a programme to monitor the height and weight of children across two year groups annually (Reception and Year 6) to monitor childhood obesity in line with guidance from the Department of Health Increase the number of schools achieving healthy schools status 	<p>Healthier Communities Executive</p> <p>Healthier Communities Executive Healthier Communities Executive</p> <p>Children and Young People's Strategic Partnership</p>	<p>Haringey Teaching Primary Care Trust</p> <p>Haringey Teaching Primary Care Trust</p> <p>Haringey Teaching Primary Care Trust Haringey Council</p>
Reduce the number of people smoking	<ul style="list-style-type: none"> Implement the Council's revised No smoking Policy Embed Haringey smoke free award Prepare for forthcoming legislation to ban smoking in enclosed public spaces Promote smoking cessation services 	<p>Well-being Partnership Board</p>	<p>Haringey Council</p> <p>Haringey Teaching Primary Care Trust</p> <p>Haringey Council</p>

2.3 Health			
			Haringey Teaching Primary Care Trust
Protect all adults (including safeguarding people in transition from childhood to adulthood and preventing abuse occurring wherever possible and to deal with it appropriately and effectively if it does occur)	<ul style="list-style-type: none"> • Deliver training programme on Adult Abuse for all support staff within hospitals and private sector • Review the Prevention Team, which enables Older People to live independently and thus avoid the likelihood of falls 	Adult Protection Committee Older Peoples Partnership	Haringey Council Haringey Council
Encourage opportunities for active living (including getting involved and volunteering)	<ul style="list-style-type: none"> • Increase volunteering opportunities locally 	Healthier Communities Executive	HAVCO
Enable people to have a minimum standard of living (including creating opportunities for employment and access to benefit entitlements as appropriate)	<ul style="list-style-type: none"> • Raise educational attainment and the employment rate in the east of borough by focusing activity on young people and public service users • Pilot activity with Haringey Teaching Primary Care Trust to reduce the number of incapacity benefit claimants • Pilot activity to increase the employment rate amongst disadvantaged groups • Develop Anti-Poverty initiatives including Housing and Council Tax Benefits uptake • Deliver Pathway into Employment training scheme • Further develop the Business Lounge resource to support existing and emerging local businesses 	Children and Young People's Strategic Partnership Haringey Employment Partnership Haringey Employment Partnership Well-being Partnership Board Well-being Partnership Board Healthier Communities Executive	Haringey Council Haringey Council Haringey Council Haringey Council CONEL Haringey Council

2.3 Health			
Ensure opportunities are available for socialising and life long learning (including ensuring that people are able to get out and about)	<ul style="list-style-type: none"> Extend Library opening hours to at least one late-night opening and major Libraries to be open on Sundays Increase adult learning opportunities 	Well-being Partnership Board	Haringey Council
		Well-being Partnership Board	HALS
Enable people to live independently for as long as possible in their own homes (exercising choice and control over their lives)	<ul style="list-style-type: none"> Evaluate night time Home Care Service Implement Scrutiny Review of Intermediate Care Services 	Older People Partnership Older People Partnership	Haringey Council Haringey Council
Meet current and future housing need (ensuring statutory housing need is met, extending options and choice, and that related support services are provided)	<ul style="list-style-type: none"> Work with Job Centre+ and Reed in partnership on measures designed to get homeless women into work/training/become more economically active Establish a Health and Housing Forum to develop initiatives to tackle housing related health inequalities Continue to provide high quality floating support to those with housing support needs across all tenures Develop initiatives to tackle fuel poverty 	Housing Partnership	Haringey Council
		Well-being Partnership Board	Haringey Council
		Supporting People Partnership Board	Haringey Council
		Housing Executive	Haringey Council

2.4 Crime

2.4 Crime				
National Floor Targets	<p>PSA 1: To reduce crime by 20.5% compared to 2003-04 by 2008.</p> <p>PSA 2: Reassure the public, reducing the fear of crime and anti-social behaviour, and building confidence in the criminal justice system without compromising fairness. This will be measured through local annual residents' survey - and the target will be measured at a London level, not at a Borough level.</p> <p>PSA 3: Improve the delivery of justice by increasing the number of crimes for which an offender is brought to justice by 1.25 million nationally (locally this works out at 7,038).</p> <p>PSA 4: Reduce the harm caused by illegal drugs including substantially increasing the number of drug misusing offenders entering treatment through the criminal justice system.</p> <p>PSA (Drugs): Increase the participation of problematic drug users in treatment programmes by 100% by 2006 and increase year on year the proportion of users successfully sustaining or completing treatment programmes.</p> <p>PSA (Drugs) Reduce the use of Class A drugs and the frequent use of any illicit drugs amongst all young people under the age of 25, especially amongst the most vulnerable young people.</p>			
	Local Targets	Target 2005/06	Target 2006/07	Target 2007/08
	B1.2 Total number in treatment	1200	1343	1670
	B2.2 Percentage retained in treatment for 12 weeks or more	65%	70%	75%

2.4 Crime			
Actions 06/07			
Description	Key Milestones	Delivery bodies/partnership	Lead Officer/partner
<p>Reduce crime in the key BCS basket of 10 (PSA1)</p> <p>Target 06/07 = 7.8% reduction compared with 2003/4 baseline</p>	<ul style="list-style-type: none"> • Focused partnership work in Super Output Area(s) • Review of CCTV usage and effectiveness • Improved and joined up strategic and operational action plans • Co-ordinated communications and community engagement plans • Improved resource management • Better use of good practice nationally and especially in similar boroughs • Developed intervention logic for programmes aimed at reducing violence 	<p>Acquisitive Crime board Other violent crime board Safer Communities Executive Board, Better Places Board</p>	<p>Head of Safer Communities Unit/Community Safety Strategic Manager</p>
<p>Early intervention and reduction in youth crime and anti-social behaviour</p>	<ul style="list-style-type: none"> • Finalise and implement Youth Crime Prevention Strategy • Reduce by 2% the number of first time entrants to the youth justice system. • Reduce the recidivism rates against the 2002 cohort after 24 months for all young offenders • Reduce the recidivism rates against the 2003 cohort after 24 months by 5% • Targeted work with Children's Services, YOS and schools to address youth crime hotspots, esp robbery • More investment in skills' building, working closer with the Enterprise Board • Implement relevant areas of the Respect Agenda e.g. focused work with families, common to 	<p>Safer Communities Executive Board, YOS, Children and Young People Partnership Board, Enterprise Partnership.</p>	<p>Head of Safer Communities Unit/Community Safety Strategic Manager</p>

2.4 Crime			
	<p>partnership</p> <ul style="list-style-type: none"> • Community engagement plan to address young people and families more effectively • Improve data collection, analysis and baseline development on anti social behaviour and youth crime • Assess youth outreach development potential • Maximise outcomes from modernised youth provision • Improve partnership involvement in preventing and dealing with anti social behaviour – esp. community mental health teams, schools, neighbourhood managers etc. • Improve joint planning with enforcement and environmental services in key locations 		
Reassure the public, reducing fear of crime and ASB and building confidence – (PSA2)	<ul style="list-style-type: none"> • Roll out and integrate the work of Neighbourhood Policing Team to all wards • Roll out and further integrate the Neighbourhood Management model to 7 areas • Capture and use improved community intelligence • Involve the community in problem solving and focused work in persistent hot spot areas (Northumberland Park, Noel Park with joined up service delivery). • Finalise and implement a communications/ media plan – achieving more synergy with the Better Haringey brand and programmes 	ASB Partnership Board, Safer Communities Executive Board, Better Places Board	<p>Head of Safer Communities Unit/Community Safety Strategic Manager</p> <p>Haringey Strategic Partnership</p>
Development of Tier 2/3 poly drug/crack service in the north of the borough	<ul style="list-style-type: none"> • To improve overall retention rate of all groups, especially crack cocaine users 70% in 2006/07 and 75% by 2007/08. 	Joint Commissioning Group/DAAT Board	DAAT Strategic Manager

2.4 Crime			
Bolstering of SHOC (women's sex worker project) to deliver treatment services to crack/poly drug using women	<ul style="list-style-type: none"> • SHOC delivering low threshold prescribing services and other structured interventions for sex workers by Sep 2006. Effectiveness of this reviewed as a means of increasing women into treatment, currently 28%. • Pilot court diversion scheme for sex workers as a means of further engaging sex workers into structured drug treatment (review in September 06). 	Joint Commissioning Group/DAAT Board	DAAT Strategic Manager /Joint Commissioning Manager
Commissioning strategy for Tier 4 provision (including block contracts for detox rehab and longer term plan of buying into sector wide inpatient facility)	<ul style="list-style-type: none"> • Block contracts signed in Summer 2006 • Ongoing work with Islington, Camden, Barnet & Enfield on progressing a North London in-patient detox facility 	Joint Commissioning Group/DAAT Board	DAAT Strategic Manager /Joint Commissioning Manager
Expansion of existing statutory drug service (DASH) to meet additional numbers of people entering treatment via Required Assessment.	<ul style="list-style-type: none"> • Increase opening hours of DASH Drop (April 06) to increase uptake of drug treatment by 10-15 %. Review in Oct 06 to access continuation. 	Joint Commissioning Group/DAAT Board	DAAT Strategic Manager /Joint Commissioning Manager
Continue to commission our employment and training service - Kinesis to provide training and employment options for substance misusers and build on our existing aftercare provision	<ul style="list-style-type: none"> • Continue to commission our employment and training service - Kinesis to provide training and employment options for substance misusers and build on our existing aftercare provision. 	Joint Commissioning Group/DAAT Board	DAAT Strategic Manager /Joint Commissioning Manager
Use the findings from our	<ul style="list-style-type: none"> • The placement of Aftercare workers (on a rota 	Joint Commissioning	DAAT Strategic

2.4 Crime			
research into accommodation needs to further develop housing options for specific groups such as sex workers in partnership with Supporting People.	<p>basis) in the Vulnerable Adults Team within Housing - offering a clear pathway/assessment process to appropriate temporary and permanent accommodation, e.g. Bed-sit Scheme (project New Start), Rent Deposit Scheme or other appropriate accommodation.</p> <ul style="list-style-type: none"> • Expansion of Bed-sit scheme to meet accommodation of female sex workers in particular and women in genera (from 5 bed spaces to 10). 	Group/DAAT Board	Manager /Joint Commissioning Manager
DAAT is to undertake a review of the young persons commissioning. This is to ensure services target and engage young people from vulnerable groups.	<ul style="list-style-type: none"> • Review report agreed by DAAT Board, June 2006. • A new commissioning structure in place by 2007. 	Young People Substance Misuse Commissioning Group/DAAT Board	DAAT Young Persons Co-ordinator
Support people into employment through employment brokerage service in day care provision.	<ul style="list-style-type: none"> • Outreach into 10 community settings • Monitor number of referrals and draw-up Personal Development Plans 	Mental Health Partnership Board/ Welfare to Work Partnership	Regional Manager Richmond Fellowship Employment and Training

2.5 Liveability

2.5 Liveability			
National Floor Targets	BVPI 199: Proportion of relevant land and highways having deposits of litter and detritus BVPI 199a: Litter BVPI 199b: Graffiti BVPI 199c: Flyposting BVPI 199d: Flytipping		
Actions 06/07			
Description	Key Milestones	Delivery bodies/partnerships	Lead Officer/partner
Develop greater civic pride			
	<ul style="list-style-type: none"> Deliver a planned communication programme to inform residents about key environmental projects and initiatives, raise awareness of environmental issues and promote resident participation and engagement 	Haringey Council Better Places Partnership	Assistant Director- Street Scene
	<ul style="list-style-type: none"> Deliver the annual Better Haringey awards event to celebrate community involvement in protecting and improving the environment and promote awareness 	Better Places Partnership	Assistant Director- Street Scene
	<ul style="list-style-type: none"> Produce programme of information and communication targeted to the Super Output Areas to promote recycling rates 	Haringey Council Recycling Works Services Haringey Accord	Assistant Director – Street Scene
	<ul style="list-style-type: none"> Green Outreach – providing a presence in parks / open spaces – environmental education and awareness 	Haringey Council British Conservation Trust for Volunteers	Assistant Director - Recreation

2.5 Liveability			
Create a cleaner and more sustainable environment			
	<ul style="list-style-type: none"> Roll out of co-mingled recycling collections to 40,000 households 	Haringey Council Recycling Works Services Haringey Accord	Assistant Director – Street Scene
	<ul style="list-style-type: none"> Roll out of green & organic waste collection 	Haringey Council Recycling Works Services Haringey Accord	Assistant director – Street Scene
	<ul style="list-style-type: none"> Complete climate change audit of activity across the partnership – develop a strategy to promote strong partnership working on climate change in the Borough 	Haringey Council Better Places Partnership	Assistant Director - Planning
	<ul style="list-style-type: none"> Introduce targeted clean up teams, increased street cleaning and community clear ups in the three super output areas 	Haringey Council Haringey Accord	Assistant director – Street Scene
	<ul style="list-style-type: none"> Deliver an enhanced street enforcement programme aimed at tackling fly-tipping and dumping, removal of abandoned vehicles and reducing anti social behaviour 	Haringey Council	Assistant Director - Enforcement
	<ul style="list-style-type: none"> Investment in sustainable energy – policy and strategy development to identify and scope future investment in sustainable energy 	Haringey Council	Assistant Director - Planning
	<ul style="list-style-type: none"> Enhanced programme of energy/fuel efficiency improvements in private sector homes 	Haringey Council Energy suppliers	Assistant Director - Enforcement
Clean, accessible & safe transport and improved road safety			
	<ul style="list-style-type: none"> Deliver a package of road safety education and safety campaigns including walking buses 	Haringey Council Schools Parents	Assistant Director – Street Scene

2.5 Liveability			
	and school travel plans		
	<ul style="list-style-type: none"> • Deliver a programme of road safety and traffic calming measures and schemes 	Haringey Council	Assistant Director – Street Scene
	<ul style="list-style-type: none"> • Research and produce a policy framework for developing and expanding accessible transport for residents in the borough with restricted mobility 	Haringey Council Haringey Mobility Forum	Assistant Director – Business Improvement
Better places for relaxation, enjoyment and activity			
	<ul style="list-style-type: none"> • Deliver a major programme of capital works to improve local parks 	Haringey Council	Assistant Director - Recreation
	<ul style="list-style-type: none"> • Deliver a package of investment aimed at improving smaller, green open spaces – tree planting, signage and furniture 	Haringey Council Parks User/Friends Groups Groundwork	Assistant Director - Recreation
	<ul style="list-style-type: none"> • Partnership project to increase fitness activities/sports participation among young people 	Haringey Council/ Better Places Partnership	Assistant Director - Recreation
	<ul style="list-style-type: none"> • Introduce Free Youth Active Card Programme 	Haringey Council/Better Places Partnership	Assistant Director- Better Places Partnership

2.6 Worklessness			
Hard to reach communities Women Stepping Up Facilitate a training and employment programme for women particularly from BME communities. The programme offers a pathway to work, flexible outreach services, generic and intensive support, job brokerage and work placements	<ul style="list-style-type: none"> 170 women assisted with job search, 20 work placements, 17 into jobs by March 2007 	Enterprise Partnership	Haringey Women's Forum
<p>Neighbourhood working New ALG NRF/ESF co-financing programme in Haringey</p> <p>SSCF Neighbourhood Element – pilot employment interventions with three key groups Young people Services users (housing, GPs etc) who are in receipt of benefits Low skilled/low paid.</p>	<ul style="list-style-type: none"> 3 major interventions agreed April 2006 Contracts issued May 06 Delivery of employment & skills outcomes including 300 jobs by March 2008 Commissioning Strategy – June 2006 Interventions delivering from summer 06 	3 private and/or voluntary sector training and job brokerage organisations	Enterprise Partnership/Haringey Employment Partnership Enterprise Partnership
KIS Business Challenge Assisting individuals in making the transition to self-employment by providing business start-up assistance to SMEs and young adults	<ul style="list-style-type: none"> 160 businesses advised, 200 young people advised, 55 into self employment by March 07 	KIS Training	Enterprise Partnership/Haringey Employment Partnership
NEET Continue to reduce percentage of NEET to 12.9%.	<ul style="list-style-type: none"> Achieve 12.9% 	Connexions North London	Connexions North London
External funding has been secured for the borough's regeneration	<ul style="list-style-type: none"> Heartlands up to 1,200 jobs Tottenham Hale up to 300 jobs 	Haringey Council with private and public sector	Enterprise Partnership

2.6 Worklessness			
ambitions such as the ODPM's Growth Area Funding of £14m to create new jobs and homes in Tottenham Hale, Hale Wharf and London Stansted Cambridge Peterborough Corridor.		partners	
European Structural funds, LDA and Lottery funding to create new training opportunities to address the skills gap and get people into work.	<ul style="list-style-type: none"> • New NRF/ESF financing programme in Haringey May 06 – March 08 • Identification of funding streams, development of partnerships/consortia and successful bids 	3 private and/or voluntary sector training and job brokerage organisations	Enterprise Partnership
Improve uptake of supported employment places (Workstep)	<ul style="list-style-type: none"> • JCP contract to support disabled people gain and retain employment (increase take-up from 5 to 13 places by March 2007) 	Welfare to Work Partnership	Haringey Council

3.0 2006/07 Partnership Working

3.1 Strategic- priorities 06/07			
Aims	Key Actions	Responsible delivery partnership	Lead Officer/Partner
Agree vision and new Community Strategy for the Borough.	<ul style="list-style-type: none"> Undertake comprehensive consultation with residents (June to October 2006) Produce and launch new Community Strategy by April 2007 	Haringey Strategic Partnership	Assistant Chief Executive, Strategy, Haringey Council
Agree Haringey's Local Area Agreement (LAA)	<ul style="list-style-type: none"> Submit Statement of outline proposals/intentions by June 2006. Agree draft LAA by 30 September 2006 Final LAA in place January 2007 	Haringey Strategic Partnership	Assistant Chief Executive, Strategy, Haringey Council
Revise HSP governance arrangements	<ul style="list-style-type: none"> Review links with local governance structures (e.g. Area Assemblies) 	Haringey Strategic Partnership	Haringey Strategic Partnership Co-ordinator
3.2 Inclusive- prioritise 06/07			
Aims	Key Actions	Responsible delivery partnership	Lead Officer/Partner
Maintain and develop the inclusively of the LSP membership	<ul style="list-style-type: none"> Review attendance and representation 	Haringey Strategic Partnership	Haringey Strategic Partnership Co-ordinator
Establish parental and community involvement forum	<ul style="list-style-type: none"> Agree terms of reference and membership of forum 	Children and Young People Strategic Partnership	Deputy Director, Children's Services

3.3 Action-focused - priorities 06/07			
Aims	Key Actions	Responsible delivery partnership	Lead Officer/Partner
Complete role out of neighbourhood management teams across the Borough	<ul style="list-style-type: none"> All Neighbourhood teams in place by October 2007 	Haringey Strategic Partnership	Assistant Chief Executive Access
Develop neighbourhood area plans	<ul style="list-style-type: none"> Plans in place by March 2007 	Haringey Strategic Partnership	Assistant Chief Executive Access

3.4 Performance managed- priorities 06/07			
Aims	Key Actions	Responsible delivery partnership	Lead Officer/Partner
Review performance management framework and integrate with NRF, SSCF and LAA requirements.	<ul style="list-style-type: none"> New framework in place by September 2006 Agree new integrated monitoring and reporting arrangements across all thematic partnerships 	Haringey Strategic Partnership	Assistant Chief Executive Strategy

3.5 Efficient- priorities 06/07			
Aims	Key Actions	Responsible delivery partnership	Lead Officer/Partner
Improve information accessibility and communications across the local strategic partnership.	<ul style="list-style-type: none"> Develop new HSP website and make better use of electronic formats of communication. 	Haringey Strategic Partnership	Assistant Chief Executive Strategy
Revise client contract arrangements with HARCEN	<ul style="list-style-type: none"> Service level agreement in place by June 2006 	Haringey Strategic Partnership	Assistant Chief Executive Strategy

3.6 Learning - priorities 06/07			
Aims	Key Actions	Responsible delivery partnership	Lead Officer/Partner
Improve information sharing and learning across the partnership and its thematic partnership.	<ul style="list-style-type: none"> Promote active partnership networks through greater use of newsletters and updates on partner's websites. 	Haringey Strategic Partnership	Haringey Strategic Partnership Co-ordinator
Improve co-ordination of training and learning events across the strategic partnership.	<ul style="list-style-type: none"> Regular production of training opportunities Monitor the take-up of Council run partnership development courses 	Haringey Strategic Partnership	Haringey Strategic Partnership Co-ordinator

May 2006